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WEBINAR



اتحاد المصارف العربية  
Union of Arab Banks

# STRATEGIC AUDIT OF BANKING OPERATIONS

11 - 13 October  
From 11:00 to 14:00  
LEBANON TIME /GMT +3

# 2021

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# BACKGROUND

Today's banking industry is going through major transformations. In a post pandemic environment, we are witnessing the emergence of many challenges that will have a strategic impact on banking operations. New players and payment methods are disrupting the banking industry such as the emergence of Fintech's, Payment Applications, Central Bank Digital Currencies, Digital Banks , Cryptocurrencies and most importantly changes in the typical banking consumer behavior.`

Internal auditors play a proactive role in enabling their organizations to deal with the ramifications of these challenges. This program addresses how internal auditors can play this role through specific strategic audits of their banking operations.

# OBJECTIVES

- Understanding the future challenges banks will be facing.
- Identifying specific elements auditors should focus in their Governance, Risk Management & Control practices.
- Leveraging the new Three Lines Model to develop meaningful internal audit recommendations.
- Leveraging the COSO ERM framework to enable a strategic audit of banking operations.
- Identifying the emerging risks impacting banks in a post pandemic environment.
- Identifying the key audit topics that bank auditors need to focus on

# TARGET AUDIENCE

- Chief Audit Executive / Heads of Internal Audit
- Internal Audit Managers / Supervisors
- Internal Auditors



**SPEAKER:**  
**MR. MOHAMAD KAISSI**

Mohamad is a Certified Internal Auditor, Certified Fraud Examiner and Certified Anti-Money Laundering Specialist and currently provides consultancy and training services to many organizations across the MENA and Central Asia.

Mohamad delivers programs relating to Governance, Risk & Compliance (GRC), Internal Audit, Anti-Money Laundering & Fraud Risk Management.

Mohamad is a former Head of Internal Audit for Banque Misr Liban (BML) in Beirut, Lebanon and previously held a position of Senior Manager with Deloitte Risk Advisory in the Middle East.

# STRATEGIC AUDIT OF BANKING OPERATIONS

## OUTLINE AND AGENDA

### DAY 1

- Banking in the future
- Banking industry disruptions
- Emerging banking risks
- Weaknesses with the Traditional Banking Model
- The COSO ERM Framework

### DAY 2

- The New Three Lines Model
- Auditing Bank Strategy Development & Execution
- Risk Management in Banking – The Missing Element
- Corporate Governance in Banks – design over substance?

### DAY 3

- Risk Based Internal Auditing in Banks – When will it ever start ?
- Performance Management & Measurement – A catalyst for proactive change or recipe for failure.
- IT Governance – Enabling banks towards the future
- Fraud Risk Management – The Silent Topic
- Operational Risk – The underrated risks auditors don't talk about?

**PARTICIPATION FEES: 400\$**

### SPECIAL OFFER

**BANKS WISHING TO NOMINATE UNLIMITED NUMBERS OF  
ATTENDEES TO PARTICIPATE IN THIS WEBINAR,  
CAN BENEFIT FROM THE SPECIAL OFFER OF 3000\$ ONLY.**

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