



ONLINE



اتحاد المصارف العربية  
Union of Arab Banks

# Crisis Readiness Series

• 18 – 20 MAY  
• 01 – 03 JUNE **2026**

FROM 11:00 – 14:00 BEIRUT TIME GMT +3

## OVERVIEW

The Crisis Readiness Series is a strategic program designed to equip banking leaders and practitioners with the tools and decision-making frameworks needed to navigate severe geopolitical escalations. As the financial landscape grows increasingly volatile, the program focuses on anticipating, managing, and responding to complex risks that can threaten institutional stability and resilience.

## OBJECTIVES:

To equip banking leaders across business lines with practical tools and decision-making frameworks to anticipate, manage, and respond effectively to the impacts of heightened geopolitical tensions.

Delivered remotely, the series consists of nine modules delivered over 6 sessions, each lasting 3 hours, allowing participants to build resilience and crisis management capabilities within a condensed and focused timeframe. This format is designed to develop critical capabilities efficiently while enabling participants to apply insights in real time within their respective roles.

## TARGETED PARTICIPANTS:

- Risk management department
- Regulatory compliance department
- Internal audit department
- Financial control department
- Regulatory reporting unit
- Treasury department



**MR. SHADI B. RIACHI**

Mr. Riachi is a Senior Manager at EY Advisory Services in Luxembourg, where he specializes in Financial Services Risk Management (FSRM). With over 20 years of experience in the financial sector, he has established himself as an expert in banking regulations and analysis, risk management and capital adequacy.

Prior to joining EY, Mr. Riachi held managerial positions at the Lebanese Banking Supervisory Authority, where he honed his skills in regulatory compliance and risk assessment. His extensive knowledge in these areas has made him a sought-after speaker in the fields of Risk Management and Banking Regulations. He regularly conducts seminars and workshops for industry professionals in Lebanon and Saudi Arabia, covering a wide range of topics including banking regulations, capital adequacy, lending practices and financial statement analysis.

In addition to his advisory role, Mr. Riachi has shared his expertise as a lecturer at several universities, focusing on accounting, finance, and risk management. He has also served as a trainer for various banking certification programs and has been an instructor at the Finance and Risk Institute (FRI), where he teaches the CFA program.

## AGENDA

### MODULE 1: OPERATIONAL RESILIENCE AND PRUDENTIAL METRICS

#### 1. INTRODUCTION: CRISIS READINESS AND FINANCIAL RESILIENCE

- How geopolitical shocks propagate
- Working definitions: crisis, stress, resilience and readiness
- Financial constraints, risk transmission and operating model
- Crisis governance essentials
- Discussion points

#### 2. PRUDENTIAL METRICS, THE CONSTRAINTS UNDER STRESS

- Capital ratios
- Liquidity Coverage ratio (LCR)
- Leverage ratio
- LAREX
- Translating geopolitical shocks into Bank risks

#### 3. OPERATIONAL RESILIENCE & BUSINESS CONTINUITY IN CRISIS

- How Operational resilience vs. traditional business continuity
- Identification of critical business services
- Dependency mapping (systems, vendors, infrastructure)
- Crisis governance and communication
- Crisis management structures
- Redundancy and recovery strategies



### MODULE 2: LIQUIDITY AND CREDIT RISK UNDER STRESS CONDITIONS

#### 4. LIQUIDITY RISK IN CRISIS CONDITIONS

- Liquidity risk in normal vs. crisis environments
- Funding vs. market liquidity breakdown
- Deposit behavior under stress (bank runs, panic withdrawals)
- Systemic contagion and interbank market disruption
- Liquidity Coverage Ratio (LCR) under stress
- Contingency Funding Plans (CFP)

#### 5. CREDIT RISK DETERIORATION & EARLY WARNING SYSTEMS

- Credit risk dynamics during crises
- Sectoral and concentration risks
- Early warning indicators (financial and behavioral)
- Portfolio monitoring and credit risk migration
- Early Warning Systems (EWS)
- Loan classification and Grading
- Credit risk dashboards
- Remediation and restructuring strategies

## MODULE 3: ICLAAP AND RECOVERY PLAN OFF THE SHELF

### 6. ICLAAP: MAKING RESILIENCE ACTIONABLE THROUGH CAPITAL AND LIQUIDITY PLANNING

- Purpose in a crisis context: Capital and liquidity adequacy
- Risk inventory and materiality
- Baseline vs stress projections
- Buffers and management actions
- Role of 3 lines of defense

### 7. RECOVERY PLANNING: FROM EARLY WARNINGS TO EXECUTABLE OPTIONS

- Recovery indicators, triggers and escalation
- Realistic and diversified recovery options
- Operational feasibility
- Credible communications

## MODULE 4: STRESS TESTING IN PRACTICE

### 8. STRESS TESTING: SCENARIO DESIGN, TRANSLATION TO ACTIONS AND COMMUNICATION

- Multi-risk interaction
- Macro to risk parameter translation
- BS dynamics
- Define decision thresholds

### 9. REGULATORY EXPECTATIONS & ECB GEOPOLITICAL STRESS TEST

- Evolving supervisory focus on resilience in a fragmented geopolitical environment
- Integration with internal frameworks (ICAAP / ILAAP)
- Overview of the European Central Bank geopolitical stress testing approach
- Key features of the latest stress test scenario:
  - Geopolitical fragmentation and trade disruptions
  - Macroeconomic and financial market shocks (rates, spreads, FX)
- Methodological considerations:
  - Scenario design and severity
  - Data and modeling challenges
- Key findings and common vulnerabilities across banks
- Embedding stress testing into strategic decision-making